



# ANNUAL REPORT 2008

ARENA  
Centre for European Studies  
University of Oslo





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# ARENA's history

The programme Advanced Research on the Europeanisation of the Nation-State (ARENA), first came to life in 1994. It was established by the Norwegian Research Council on the initiative of Johan P. Olsen, who was then professor at the University of Bergen.

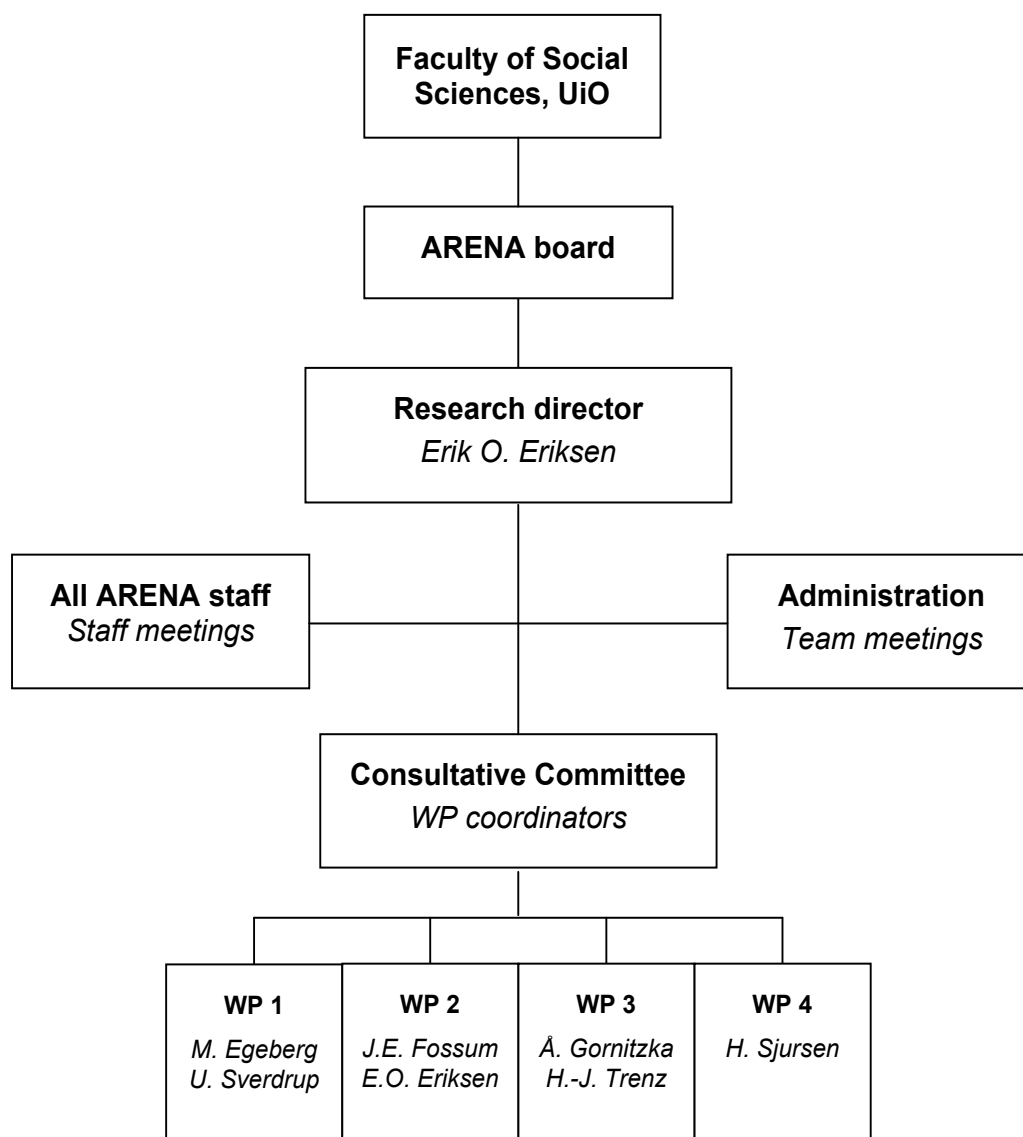
The programme was set up in order to build research competence within the field of research on political integration in Europe and its effects on Norway. The initial ARENA programme had a basic research profile with emphasis on the long-term accumulation of knowledge. The aim was to become an internationally renowned institution.

The strategic development of ARENA's profile and the support from a keen and active group of researchers made the programme achieve its aim of becoming an academically strong institution of international acclaim within the ten-year period.

ARENA then became part of the University of Oslo as a centre for European research at the Faculty of Social Sciences. ARENA has since developed its research profile and portfolio further. Our institution is to a large extent financed externally, by the Norwegian Research Council and Norwegian ministries and the European Union's Framework Programmes. Today ARENA is internationally recognised as an important research community engaged in the ongoing exploration of the processes of political change in Europe.

# The organisation

## Organisational chart



# Aims

ARENA aims to

- conduct theoretically founded and empirically informed basic research
- publish in internationally recognised journals
- actively seek co-operation with other leading research communities, e.g. through participation in externally financed projects.

## Research at ARENA

The ARENA research centre at the University of Oslo is dedicated to the study of the European political order and how it is transformed through the processes of political integration that are presently taking place in Europe.

The EuroTrans project – The Transformation and Sustainability of European Political Order – runs from 2008 through 2011 and is funded by the Norwegian Research Council. EuroTrans forms a focal point for present and future research activities at ARENA. Most projects at ARENA, also those financed by other sources, are linked to the EuroTrans research areas.

The other main part of ARENA's activity is the project Reconstituting Democracy in Europe – RECON, coordinated at ARENA and funded by the European Commission's Sixth Framework Programme for Research. Although an important part of ARENA's activity, it also transcends the boundaries of the centre as an independent research project with more than 100 participating researchers at 21 affiliated institutions.

# The Transformation and Sustainability of European Political Order (EuroTrans)

ARENA's EuroTrans project seeks to understand the conditions under which integration takes place. We analyse the dynamics of the European order and the prospects for its reordering along European democratic lines. We also analyse the different institutional designs and mechanisms of transformation, and assess them according to standards of democratic rule. What are the basic characteristics of the emerging order? What are the implications for member state governments and for the citizens of Europe?

Research will be conducted along the following four dimensions of European political order:

The focus in the study of the **administrative-regulative dimension** of political order is the new executive centre formation at the European level. We ask under what conditions bodies like the European Commission and EU-level agencies might be able to act relatively independently of established executives, that is national governments. We also investigate the emerging direct relationships and networks between EU executive bodies and national regulatory agencies organised at arm's length from ministerial departments. We ask how such a transformation of the European administrative space might affect policy formulation, implementation and accountability.

Research coordinators, **work package 1**: Morten Egeberg and Ulf Sverdrup

The **constitutional-democratic dimension** of political order is investigated through a theoretical probing of the new political order and its implications for democracy. How does it affect the existing national democracies? Can the European Union achieve constitutional unity? What are the minimum requirements for democracy? Can there be a constitution without a state and a people? Are the dual processes of EU constitutionalization and Europeanization of national constitutions likely to foster supra-national democracy?

Research coordinators **work package 2**: Erik O. Eriksen and John Erik Fossum

The **cognitive-cultural dimension** of political order is examined within two different fields.

First, the focus is on the nascent European governance layer for research and higher education – the “Europe of Knowledge”. These are policy domains with limited formal EU competence, entrenched mutual dependencies between knowledge systems and the nation state, and placed in the area of tension between the institutional spheres of demo-



cratic politics, the market, and science. What are the dynamics of European-level developments and their implications for European higher education and research?

Of crucial importance for the political re-ordering of Europe is further the question of the **public sphere** through which political choices can be communicated and where public opinion is formed. We ask: how is a European public sphere institutionalised, and how are the existing national public spheres Europeanised? For that purpose, we analyse the unfolding of transnational debates in which the legitimacy of the emerging European order is contested. We further scrutinize the performance of old and new mass media in distributing knowledge and involving the people of Europe in such debates.

Research coordinators **work package 3:** Åse Gornitzka and Hans-Jörg Trenz (respectively)

The starting-point of ARENA's investigation into the **external dimension** of political order is that the emergence of a common European foreign, security and defence policy is a phenomenon with few if any historical precedents. It challenges deep-seated ideas and conceptions of this policy field as the exclusive domain of the state and its executive branch. The expectation has been that there will be little onus on collective tasks and obligations beyond the interests and preferences of the states in this policy-field. Yet, an increasing number of separate studies suggest that some form of integration is taking place. In this project we examine the core characteristics of the ongoing processes of reconfiguration and consolidation in the field of foreign and security policy and assess what developments in the EU's external dimension tell us about the overall direction in which the European political order is moving.

Research coordinator **work package 4:** Helene Sjursen



# Reconstituting Democracy in Europe (RECON)

The nation state has been the institutional mainstay of modern democracy. Today, this particular political form is challenged and may be transcended by something new. Can the state form as such be reconstituted in Europe, and if so, at what level? Are alternative forms more viable?

Reconstituting Democracy in Europe (RECON) is an Integrated Project supported by the European Commission's Sixth Framework Programme for Research. The project is coordinated by ARENA – Centre for European Studies and includes more than 100 researchers from 21 partner institutions located in 13 European countries as well as New Zealand. RECON runs from 2007 to 2011 and focuses on the conditions for democracy in the multilevel constellation that makes up the EU.

RECON establishes three models of European democracy, and different options for democratic reconstitution in Europe are delineated and assessed:

- Reframing the EU as a functional regulatory regime and reconstituting democracy at the national level
- Establishing the EU as a multinational federal state
- Developing a post-national Union with an explicit cosmopolitan imprint

RECON assesses which of these approaches to democratisation of the multilevel constellation that makes up the EU that is most viable. We do so by investigating:

- the EU's protracted constitution-making process
- the institutional complex in Europe
- the role and status of gender within the enlarged Europe
- how civil society and the public sphere legitimise/de-legitimise the European integration process
- the democratic quality and governing capacity of the Union in tax and fiscal policy as well as in foreign and security policy
- the enlargement process and the consolidation of democracy in the new member states
- the conditions and prospects of democratisation in transnational arrangements

Our aim is to identify strategies through which democracy can be strengthened and propose measures for rectifying institutional and constitutional defects in various policy areas. RECON's research thus brings forth knowledge of great relevance for the ongoing process of reforming European and national institutions.

# The RECON work packages coordinated from ARENA

WP 1. Theoretical Framework (WP coordinator Erik O. Eriksen)

WP 2. The Constitutionalisation of the EU, the Europeanisation of National Constitutions, and Constitutionalism Compared (co-WP coordinator John Erik Fossum)

WP 3. Representation and Institutional Make-up (WP coordinator Chris Lord)

WP 5. Civil Society and the Public Sphere (co-WP coordinator Hans-Jörg Trenz)

WP 6. The Foreign and Security Dimension (co-WP coordinator Helene Sjursen)

WP 7. The Political Economy of the European Union (WP coordinator Agustín J. Menéndez, ARENA/University of León)

WP 9. Globalisation and Transnationalisation Compared (co-WP coordinator John Erik Fossum)

Erik O. Eriksen is RECON's scientific coordinator. Work packages 4 and 8 are coordinated from other partners (see [reconproject.eu](http://reconproject.eu) for more).

The RECON project website [www.reconproject.eu](http://www.reconproject.eu) includes a comprehensive overview of research activities, partner institutions, publications, events and news.

## RECON partner institutions

ARENA, University of Oslo (coordinator)

Academy of Sciences of the Czech Republic – Austrian Academy of Sciences – Eötvös Loránd University, Budapest – European University Institute – Free University Berlin – Jagiellonian University, Krakow – Johann Wolfgang Goethe University, Frankfurt – London School of Economics and Political Science – Peace Research Institute Frankfurt – Queen's University Belfast – Riga Graduate School of Law – Sabanci University, Istanbul – Spanish National Research Council, Madrid – Université libre de Bruxelles – University of Auckland – University of Bath – University of Bremen – University of León – University of Mannheim (affiliated partner) – University of Reading – VU University Amsterdam

# Connecting Excellence on European Governance (CONNEX)

The CONNEX project involved 42 partner institutions from 23 European countries and more than 170 scholars cooperated within the network. ARENA's Morten Egeberg led the Research Group 1, which focused on «Institutional Dynamics and the transformation of European Politics». The consortium was co-ordinated at the Mannheim Centre for European Social Research (MZES) by Beate Kohler-Koch (Network Coordinator) and Fabrice Larat (Network Manager). The project was concluded in 2008.

An overview of discussions during the final conference in March 2008 in Mannheim serve as our introduction to the CONNEX project for the purpose of this report.

The first discussion concerned the “new and not so new instruments” of EU governance as well as the institutional transformations related to the emergence of a European administrative space. Here, it was concluded that we see a “normalisation” of the Commission as a core executive over time: the college has clearly become a genuinely political, rather than technocratic body, which is reflected in its composition, its ever closer relationship to the European Parliament and the recognition of commissioners' right to also play a party political role. The Commission does not possess its own agencies at the member-state level. However, it seems to establish partnerships and networks with national agencies responsible for the application of EU legislation. Thus, in a sense, national regulatory authorities become parts of two administrations: a national as well as a union administration (research group 1, which was ARENA's responsibility).

The second discussion addressed the impediments to multi-level accountability and representation. The most interesting finding from the work of Research Group 2 on EU multi-level governance systems relates to the wide variety of actors that can be studied in terms of their relationship as a matter of legal, institutional and empirical practice with a wide variety of accountability forums. They vary from very formal and institutionalised actors to much less institutionalised forums (for example networks).

The third discussion drew attention to interest group politics, social capital and the democratic potential of civil society.

Surprisingly, the degree of trust in European governmental institutions and, in particular, the European Parliament, is higher in the present decade than in the 1990s,

shows the research conducted in Research Group 3. Over time, citizens' perceptions of benefits from the EU have first risen, then fallen, and now seem to be rising again. This is not simply a consequence of the changing composition of EU or the latest accession wave. In fact, this sort of pattern is characteristic of most waves of accession. There is also no sign of growing diversity in national reactions to the EU.

Research Group 4 focused on the role of civil society organizations. Empirical research on European trade policy gives evidence that civil society organisations of all different kinds have gained access to the policy-makers. However, these representatives of general interests have largely failed to shift policy outcomes in their favour. The explanatory factor is not the lack of expert knowledge but rather a lack of resources in terms of not being able to diminish or enhance the chances of political actors to be re-elected or re-appointed.

Research findings in Research Group 5 (and other CONNEX groups) chart the apparently inexorable trend towards the professionalization of representation. Professionalization and bureaucratization appear to be inevitable if NGOs are to represent their interests and influence outcomes effectively.

Different strategies for the promotion of civil society in external states can be observed and the EU akin to other external actors faced significant problems in adequately taking the local contexts into account. There were problems with regard to the funding programmes and democratisation instruments.

New modes of governance, which were at the heart of the reflections of Research Group 6, are traditionally defined in opposition to the traditional "Community Method". The Community Method include: the transfer of legislative powers to the EU, the creation of the European Commission as a "supranational" executive, the possibility of voting in order to adopt binding legislation, and enforcement powers are vested in the European Court of Justice. The development of NMG could, therefore, easily be seen (and is often presented) as a sign of the obsolescence of the Community method. However, this study of EU policies suggest that the opposition of these two models is somewhat artificial.

# Seminars and events

## Beate Kohler

**What is “civil society”? The concept has become a buzzword in the academic community of European Studies, said Beate Kohler when she visited ARENA on 4 September 2008. Her study on the subject reveals that the concept is employed to signify a wide range of phenomena.**

The professor at the University of Mannheim visited ARENA in connection with receiving an honorary doctorate from the University of Oslo, and in her paper she investigated what researchers actually mean when they use the term. Some see “civil society” as a group of organizations, while others view it as the expressions made in the public sphere. The multi-faceted nature of the term may have political consequences, Kohler argued, as the organisations’ ability to influence the political system is dependent upon its membership in this semantically unstable «civil society».



Professor Beate Kohler has been a pioneer with regards to putting political integration in Europe on the social science research agenda, both through her own research as well as her role as an international networker. Her publications on multi-level governance and transformation of the political order in Europe belong without doubt to the “standard literature” in the field. Kohler was Professor of Political Science at the University of Mannheim from 1990 to 2007, and is a member of the Berlin-Brandenburg Academy of Science.

## The CONNEX final conference

**6–8 March** The CONNEX Network of Excellence held its final conference in Mannheim. The conference was the result of a long process of research integration, which started with more than 80 decentralised research activities in the CONNEX network, where ARENA is a key partner.

The panel sessions held during the conference concentrated on the three issues which have come to the fore as the core questions concerning efficient and democratic governance in the multi-level system of the EU (see page 11-12).

# The Tuesday Seminars 2008

29 January 2008

EU Comitology: the Role of the European Commission

Jens Blom-Hansen, University of Aarhus

12 February 2008

European Constitutional Avoidance

John Erik Fossum, University of Oslo

11 March 2008

More than Rhetorics? EU Foreign Policy in the ILO

Marianne Riddervold, University of Oslo

1 April 2008

Making University History?

Marte Mangset, University of Bergen

15 April 2008

Europeanisation and Multilevel Governance: the Case of Britain

Ian Bache, University of Sheffield

22 April 2008

The Informational Basis of EU Decision Making – a National Bias?

Åse Gornitzka and Ulf Sverdrup, University of Oslo

29 April 2008

The EU as a Conflict Manager - Implications for the Domestic Level

Sophie Vanhoonacker, University of Maastricht

6 May 2008

The Embedded State

Göran Sundström, Stockholm Centre for Organizational Research (SCORE)

20 May 2008

The United Parliaments of Europe

Gerd Grözinger, University of Flensburg

23 September 2008

Reflexive-deliberative polyarchy: another institutional ideal for Europe?

Stijn Smismans, Cardiff University

7 October 2008

The European Union and the sui generis-trap

John Erik Fossum, University of Oslo

21 October 2008

The Philosopher Popes: Subsidiarity in Catholic Social Theory and European Political Practice

Ian Cooper, University of Oslo

28 October 2008

Representation and the EU – a problem of colliding and colluding claims?

Christopher Lord, University of Oslo

4 November 2008

The CoR at 15 – A Strong Public for a Multi-Level Democracy?

Justus Schönlaue, Political Advisor, PES-Group, Committee of the Regions

11 November 2008

European civil society: between participation, representation and discourse

Hans-Jörg Trenz, University of Oslo

18 November 2008

Europe borderline. French political thought and European integration

Justine Lacroix, Université Libre de Bruxelles

2 November 2008

Analyzing the institutionalization of Europe: Back to the classics – the case of the Bologna process

Pauline Ravinet, Institut d'études Politiques de Paris

16 December 2008

National parliaments and European integration: what we know and what we should know

Tapio Raunio, University of Tampere

If you wish to be notified of the ARENA seminar, please e-mail [arena@arena.uio.no](mailto:arena@arena.uio.no)



# The Annual Conference 2008: Media and the public sphere in Europe

**The decisions made by the European Union affect our lives across Europe. Yet the European public space is fragmented, nationally oriented, and European matters can be difficult to come by. Why is that, and is it a democratic problem?**

At the ARENA Annual Conference 2008 which was held December 1 in Oslo, these were some of the questions asked to the journalists and theorists who participated. A number of solutions were proposed.

The former member of the European Parliament, Jens-Peter Bonde, proposed a political solution, rather than a media strategy. He suggested that the European Union should set up direct elections to the European Parliament, making the Commission accountable to the same congregation. Bonde saw considered it crucial to create a shorter and more accessible constitution. ARENA's Hans-Jörg Trenz pointed to the paradox that as the process of political integration in Europe moves further, the media becomes more national in orientation.

Gerd Kopper of the University of Dortmund did not accept that the «communication crisis» should stem from disinterested or unknowledgeable media. The Brussels correspondents are often so well-informed that the EU politicians phone them for information, he contended. It is when the journalist reports back to the newsroom that the «informational gap» opens, as there is little interest for European matters in national newspapers.

In the ensuing debate, Trine Eilertsen, political editor of Bergens Tidende, contended that there is interest in European issues, but that the traditional media are the most successful when their reportage shows how decisions made in Brussels affect the lives of Europeans. Others, like the former editor of Dagens Nyheter in Sweden, Arne Ruth, argued that there are signs of a pan-European public sphere that is equipped to discuss the pan-European issues we are faced with.

Some of the phenomena we need to discuss – such as climate change, poverty and migration, all transcend the nation-state. Although it may be impossible to create a European public sphere from the top down, we may come to need such a sphere in the years to come, said Knut Olav Åmås, culture and op-ed editor of Aftenposten, in an op-ed about the conference the next day.



# Lunch with ARENA

In the autumn of 2008 ARENA launched the series Lunch with ARENA. The lunch talks are informal events where fellow researchers or actors from NGOs, the bureaucracy or political sector are invited to inform us of their work. Six sessions took place in the Autumn semester.

11 September

Professor Ramachandra Guha, Arne Næss Chair, SUM, University of Oslo  
The EU seen from India. Political unity and cultural diversity?

23 September

Katrine Fangen  
Scientific coordinator of the EU financed project EU Margins at the Department of Sociology and social geography at the University of Oslo presented the project.

8 October

Thomas Strømme  
Delegation Secretary EU/EEA, The international secretariat, Stortinget (The Norwegian Parliament)  
On the EU and EEA-related work in Stortinget

29 October

Researchers Robin Allers and Dag Axel Kristoffersen from the Institute for Archeology and History, University of Oslo, spoke on the study of the EU within the school of contemporary history.

12 November

Nei til EU  
The Norwegian interest organization opposing Norwegian membership talked to ARENA staff about their work.  
Research leader Morten Harper and Nei til EU's leader Heming Olaussen

10 December

Bjørn Hvinden  
Norwegian Social Research (NOVA) presented their EU-related research agenda.

# RECON Events

The ARENA-coordinated RECON project organises a number of workshops and conferences at the various partner institutions each year.

WP 2 workshop: “The Reform Treaty and National Constitutions: Towards Further Europeanisation? What are the Democratic Implications?”, Center for Political and Constitutional Studies, Madrid, 25–26 January

WP 8 training session on comparable focus-group methodology for researchers, Jagiellonian University Krakow, Zakopane, 11–12 April

WP 1 workshop: “RECON models applied”, ARENA, University of Oslo, 25 April

WP 9 workshop: “Global Transnationalisation and Democratisation Compared”, European University Institute, Florence, 16–17 May

WP 5 workshop: “European Stories – the intellectual debates on Europe in national contexts”, Université Libre de Bruxelles, 29–30 May

ConstEPS/RECON WP 5 workshop: “Unity amidst variety in the enlarged Europe? Reconstituting democracy beyond the state, conditions and constraints”, University of Bremen, 18–20 September

WP 7 workshop: “The sinews of peace: Democratising the political economy

of the European Union”, University of León, 19–20 September

WP 8 workshop: “Identities in conflict in the enlarged Europe”, Eötvös Loránd University, Budapest, 26–27 September

2008 WP 1 workshop: “Political legitimacy and democracy in transnational perspective”, Johann Wolfgang Goethe University, Frankfurt am Main, 24–25 October

WP 6 workshop: “Beyond intergovernmentalism and the quest for unity: Democracy or efficiency?”, Sabanci University, Istanbul, 13–14 November

Baltic Expert Workshop: “European integration – challenges and visions from the Baltic perspective: Debates on the future of Europe from the Constitutional to the Lisbon Treaty and beyond”, Riga Graduate School of Law, 20–21 November

WP 5 workshop: “The “Christian Heritage” in Republic and Consociation”, Université Libre de Bruxelles, 24 January 2008

WP 1 workshop: “Empirical and conceptual challenges for the theory of deliberative democracy”, ARENA, University of Oslo, 4 December

# Publications

## Special issue of Nytt Norsk Tidsskrift

**Norway is in effect more integrated into the European Union than several of the member countries.**

This was one of the conclusions of the special issue of Nytt Norsk Tidsskrift on Norway's relationship to the EU. John Erik Fossum and Helene Sjursen edited the volume. Erik Oddvar Eriksen and Ulf Sverdrup also contributed.



In the special issue the contributors discuss what characterises Norway's position as an "outsider" to the EU: What is the scope of agreements made with the Union, what are their main characteristics and what do they imply for Norwegian politics and public administration, for sovereignty and democracy?

The democratic deficit is worse in Norway than it is in the Union, writes Erik Oddvar Eriksen in his contribution. Ulf Sverdrup shows how Norway as a result of the EEA agreement are among the top financial contributors to the Union, and Helene Sjursen charts Norway's close association to the Union's foreign and security policy, including its contributions to the EU's so-called "battle groups" – forces led by a union Norway is not a member of.

*Fossum, John Erik, and Sjursen, Helene (eds)(2008): Norge og EU – rett og politikk. Special issue of Nytt Norsk Tidsskrift (4) 2008*

## Special issue of West European Politics

**Deirdre Curtin and Morten Egeberg have edited the special issue of «West European Politics» published by Routledge, titled «Towards a New Executive Order in Europe?». The issue is concerned with the fact that Europe's executive order has become qualitatively different from the intergovernmental order inherited from the past.**

The focus is on the European Commission and its partnerships with national governments and independent national agencies. This



triggers questions on who should be held to account. The new orders do not replace former orders: Instead they tend to be layered around already existing orders so that the result is an increasingly compound and accumulated executive order. Such an order raises questions about which actors to be held to account: holding governments to account may no longer be enough and may need to be complemented with mechanisms and forums that focus both on the accountability of supranational executive bodies as well as national agencies with dual loyalties.

The special issue is a result of multidisciplinary cooperation in one of the research group 1 under the EU-financed programme CONNEX.

Other than the editors themselves, contributors to the issue are: Tim Balint, Michael W. Bauer, Kieran St Clair Bradley, Thomas Christiansen, David Coen, Renaud Dehousse, Åse Gornitzka, Herwig C. H. Hofmann, Christoph Knill, Johannes Pollak, Sonja Puntischer Riekmann, Semin Suvarierol, Ulf Sverdrup, Mark Thatcher and Sophie Vanhoonacker.

*Curtin, Deirdre; Egeberg, Morten (eds) (2008), "Towards a New Executive Order in Europe?", Special Issue of West European Politics, Vol. 31, Issue 4.*

## Law, Democracy and Solidarity in a Post-national Union

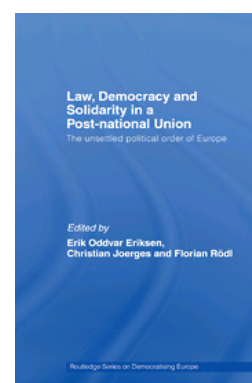
by Erik Oddvar Eriksen, Christian Joerges and Florian Rödl (eds)

**To many, the rejections of the Constitutional Treaty by Dutch and French voters in 2005 came as a shock.**

**However, given the many tensions and unresolved issues the rejection was quite unsurprising. The challenges facing the Constitutional debate stem from the core of the European integration process as they have to do with the terms on which to establish a post-national political order.**

The book deals with four themes which make up the main sources of the "constitutional crisis":

- The problem of the rule of law in a context of governance beyond the nation-state
- The problem of the social deficit of the Union
- The problem of identity and collective memories
- The problem of institutionalizing post-national democracy.



These themes constitute the unfinished agenda of the European integration process. *Law, Democracy and Solidarity in a Post-national Union* is based on the efforts of a collection of top scholars in the fields of Law, Political Science, Sociology and Economics, and will appeal to students and scholars of political science, the European Union and European studies.

This volume, edited by Erik Oddvar Eriksen, Christian Joerges and Florian Rödl was published in the Routledge Series on Democratising Europe and is based on the proceedings of the concluding conference of the 2002–2005 CIDEL project: Citizenship and Democratic Legitimacy in the European Union, which was financed by the European Commission's Fifth Framework Programme for Research and was coordinated by ARENA.

*Eriksen, Erik Oddvar, Joerges, Christian, and Rödl, Florian (eds) (2008): Law, Democracy and Solidarity in a Post-national Union: The unsettled political order of Europe, London: Routledge*

# Complete list of publications

## Edited volumes

Eriksen, Erik O., Christian Joerges and Florian Rödl (eds) (2008) *Law, Democracy and Solidarity in a Post-national Union: The Unsettled Political Order of Europe*, London: Routledge.

Gornitzka, Åse and Liv Langfeldt (eds) (2008) *Borderless knowledge: Understanding the “New” Internationalisation of Research and Higher Education in Norway*, Dordrecht: Springer.

Mortensen, Ellen, Cathrine Egeland, Randi Gressgård, Cathrine Holst, Kari Jegerstedt, Sissel Rosland and Kristin Sampson (eds) (2008) *Kjønnsteori*, Oslo: Gyldendal Akademisk.

Sverdrup, Ulf and Jarle Trondal (eds) (2008) *The Organizational Dimension of Politics - Essays in Honour of Morten Egeberg*, Bergen: Fagbokforlaget.

Trenz, Hans-Jörg, Agustín José Menéndez and Fernando Losada Fraga (eds) (2008) *¿Y por fin somos Europeos? El Referéndum Español Sobre el Tratado Constitucional y su Influencia en la Esfera Pública Europea*, Madrid: Dykinson.

Fossum, John Erik, and Sjørnsen, Helene (eds) (2008): *Norge og EU – rett og politikk*. Special issue of *Nytt Norsk Tidsskrift* (4) 2008.

Curtin, Deirdre; Egeberg, Morten (eds) (2008), *Towards a New Executive Order in Europe?*, Special Issue of *West European Politics*, Vol. 31, Issue 4.

## Book chapters

Aus, Jonathan (2008) “The Mechanisms of Consensus: Coming to Agreement on Community Asylum Policy”, in Daniel Naurin and Helen Wallace (eds) *Unveiling The Council Of The European Union: Games Governments Play in Brussels*, Basingstoke: Palgrave Macmillan.

Eriksen, Erik O. and Anders Molander (2008) “Profesjon, rett og politikk”, in Anders Molander and Lars Inge Terum (eds) *Profesjonsstudier*, Oslo: Universitetsforlaget.

Eriksen, Erik O., Christian Joerges and Florian Rödl (2008) “Introduction; Europe’s unsettled political order” in Erik O. Eriksen, Christian Joerges and Florian Rödl (eds) *Law, Democracy and Solidarity in a Post-national Union: The unsettled political order of Europe*, London: Routledge.

Eriksen, Erik O. and John Erik Fossum (2008) "A done deal? The EU's legitimacy conundrum revisited" in Erik O. Eriksen, Christian Joerges and Florian Rödl (eds) *Law, Democracy and Solidarity in a Post-national Union: The unsettled political order of Europe*, London: Routledge.

Fossum, John Erik (2008) "Constitutional Patriotism: Canada and the European Union", in Per Mouritsen (ed.) *Constituting Communities*, Basingstoke: Palgrave Macmillan.

Fossum, John Erik and Agustín José Menéndez (2008) "Los ciudadanos europeos, ¿autores de su constitución o sujetos pasivos de una constitucionalización impuesta?" in Hans-Jörg Trenz, Agustín José Menéndez and Fernando Losada Fraga (eds) *¿Y por fin somos Europeos? El Referéndum Español Sobre el Tratado Constitucional y su Influencia en la Esfera Pública Europea*, Madrid: Dykinson.

Gornitzka, Åse (2008) "The Internationalisation of Reserach and Higher Education: Changing Borders of Knowledge", in Åse Gornitzka and Liv Langfeldt (eds) *Borderless knowledge: Understanding the "New" Internationalisation of Research and Higher Education in Norway*, Dordrecht: Springer Science+Business Media B.V.

Gornitzka, Åse, Magnus Gulbrandsen and Liv Langfeldt (2008) "Crossing the Borders: Changing Patterns and Forces of Internationalisation", in Åse Gornitzka and Liv Langfeldt (eds) *Borderless knowledge: Understanding the "New" Internationalisation of Research and Higher Education in Norway*, Dordrecht: Springer Science+Business Media B.V.

Gornitzka, Åse and Liv Langfeldt (2008) "The Internationalisation of National Knowledge Policies: Promoting Interests, Following Rules, or learning from Abroad?", in Åse Gornitzka and Liv Langfeldt (eds) *Borderless knowledge: Understanding the "New" Internationalisation of Research and Higher Education in Norway*, Dordrecht: Springer Science+Business Media B.V.

Gornitzka, Åse and Jens-Christian Smeby (2008) "All Cosmopolitans Now? The Changing International Contacts of University Researchers", in Gornitzka, Åse and Liv Langfeldt (eds) *Borderless knowledge: Understanding the "New" Internationalisation of Research and Higher Education in Norway*, Dordrecht: Springer Science+Business Media B.V.

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# ARENA reports

The ARENA report series consists of proceedings from conferences and other selected collaborative work. The theses of master students affiliated with ARENA are also published in this series.

Bonarjee, Martine Matre (2008) “Primus inter pares? The Parliamentarisation and Presidentialisation of the European Commission: between European Integration and Organisational Dynamics”, ARENA Report 08/1

Heskestad, Andreas (2008) “Fra nasjonale enklaver til multinasjonale enheter? En kartlegging av europakommisjonens kabinetter 1995–2007”, ARENA Report 08/3.

Joerges, Christian and Poul F. Kjaer (eds): Transnational Standards of Social Protection. Contrasting European and International Governance (ARENA Report 08/5 and RECON Report No 4)

Liebert, Ulrike and Hans-Jörg Trenz (eds) (2008) “Reconstituting Democracy from Below. New Approaches to Civil Society in the New Europe”, ARENA Report 08/6 / RECON Report No. 5.

Menéndez, Agustín José and John Erik Fossum (eds) (2008) “The Post-Sovereign Constellation: Law and Democracy in Neil D. MacCormick’s Legal and Political Theory”, ARENA Report 08/4.

Peters, Dirk, Wolfgang Wagner, Nicole Deitelhoff (eds) The Parliamentary Control of European Security Policy RECON Report No 6

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Stensholt, Nina Fredrikke Meyer (2008) “Between Norms and Interests: EU Democracy Promotion in the Mediterranean Neighbourhood”, ARENA Report 08/2.

# ERPA – the European Research Papers Archive

ARENA working papers – as well as the RECON papers listed further down – are searchable through the ERPA European Research Papers Archive, an online cooperation between the following research institutions:

European Integration online Papers (EIoP)  
ECSA-Austria

MPIfG Discussion Papers & MPIfG Working Papers  
Max Planck Institute for the Study of Societies (MPIfG), Cologne

ARENA working papers  
ARENA – Centre for European Studies, Oslo

Jean Monnet Working Papers  
European Union Jean Monnet Chair

NYU Law School  
Working Papers of the Robert Schuman Centre  
The Robert Schuman Centre for Advanced Studies & Law Department

European University Institute (Florence)  
Working Papers

Mannheim Centre for European Social Research (MZES)

One Europe or Several? Working Papers  
(ESRC Programme)

European Governance Papers (EUROGOV)  
(Connecting Excellence on European Governance & New Modes of Governance)

Webpapers on Constitutionalism and Governance Beyond the State (ConWEB)  
(University of Hamburg)

Queen's Papers on Europeanisation (IES Queen's University of Belfast)

RECON Online Working Papers (Reconstituting Democracy in Europe, project coordinated from ARENA)

EUROSPHERE Working Paper Series (EWP) Eurosphere Consortium  
Living Reviews in European Governance (LREG) ECSA-Austria



# ARENA Working Papers 2008

The ARENA Working Papers Series publishes pre-print manuscripts on the developments in the European political order. The topics of the series correspond to the research focus of the EuroTrans project. The series editor is ARENA's director, Erik O. Eriksen, and is open to submissions from ARENA's own researchers and invited guests alike.

Alfé, Manuela, Thomas Christiansen and Sonia Piedrafita (2008) Comitology Committees in the Enlarged European Union. ARENA Working Paper no. 18.

Bache, Ian (2008) Europeanization and multi-level governance: Empirical findings and conceptual challenges ARENA Working Paper no. 16

Curtin, Deirdre and Morten Egeberg (2008) "Tradition and Innovation: Europe's Accumulated Executive Order", ARENA Working Paper no. 9.

Egeberg, Morten and Andreas Heskestad (2008) "The Denationalisation of the Cabinets in the European Commission: A Research Note", ARENA Working Paper no. 25.

Eriksen, Erik O. (2008) "Democracy Lost: The EEA Agreement and Norway's Democratic Deficit", ARENA Working Paper no. 21.

Eriksen, Erik O. and John Erik Fossum (2008) "Reconstituting European Democracy", ARENA Working Paper no. 1.

Gaus, Daniel (2008) "Legitimate Political Rule Without a State? An Analysis of Joseph H. H. Weiler's Justification of the Legitimacy of the European Union Qua Non-statehood", ARENA Work-

ing Paper no. 17.

Gornitzka, Åse and Ulf Sverdrup (2008) "Who are the Experts? The Informational Basis of EU Decision-making", ARENA Working Paper no. 14.

Holst, Cathrine (2008) "Gender Justice in the European Union. The Normative Subtext of Methodological Choices", ARENA Working Paper no. 22.

Olsen, Johan P. (2008) "Change and Continuity: An Institutional Approach to Institutions of Democratic Government", ARENA Working Paper no. 15.

Olsen, Johan P. (2008) "EU Governance: Where do we go from here?", ARENA Working Paper no. 10.

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Menéndez, Agustín José (2008) "Reconstituting democratic taxation in Europe: The Conceptual Framework", ARENA Working Paper no. 23.

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Trenz, Hans-Jörg (2008) “In Search of The European Public Sphere: Between Normative Overstretch and Empirical Disenchantment”, ARENA Working Paper no. 12.

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de Wilde, Pieter (2008) “Media Coverage and National Parliaments in EU Policy-Formulation. Debates on the EU Budget in the Netherlands 1992-2005”, ARENA Working Paper no. 19.

# RECON publications

Ongoing research from the project is published in the RECON Online Working Paper Series and the RECON Report Series, which is a sub-series of the ARENA Report Series.

## RECON reports

The RECON Report Series is part of the established ARENA Report Series, and is aimed at publishing a collection of papers, such as conference and workshop proceedings, or longer studies or theses. The reports are edited and published by ARENA.

RECON Report No 4  
Transnational Standards of Social Protection: Contrasting European and International Governance  
Christian Joerges and Poul F. Kjaer (eds)

RECON Report No 5  
Reconstituting Democracy from Below: New Approaches to Civil Society in the New Europe  
Ulrike Liebert and Hans-Jörg Trenz (eds)

RECON Report No 6  
The Parliamentary Control of European Security Policy  
Dirk Peters, Wolfgang Wagner and Nicole Deitelhoff (eds)

## RECON Online Working Papers

The RECON Online Working Paper Series publishes pre-print manuscripts on democracy and the democratisation of the political order in Europe. The topics of the series correspond to the research focus of RECON's work packages. Series editors are Erik O. Eriksen and John Erik Fossum (ARENA). The series publishes work from all the researchers involved in the RECON project, but it is also open to submissions from other researchers working within the fields covered by RECON.

RECON Online Working Paper 2008/01  
Polanyi in Brussels: European Institutions and the Embedding of Markets in Society  
James Caporaso and Sidney Tarrow

RECON Online Working Paper 2008/02  
Public Spheres within Movements: Challenging the (Re)search for a European Public Sphere  
Christoph Haug

RECON Online Working Paper  
2008/03  
Public Accountability and the Public  
Sphere of International Governance  
Jens Steffek

RECON Online Working Paper  
2008/04  
European Identity Formation in the  
Public Sphere and in Foreign Policy  
Thomas Risse and Jana Katharina  
Grabowsky

RECON Online Working Paper  
2008/05  
Researching Gender Democracy in the  
European Union: Challenges and  
Prospects  
Yvonne Galligan and Sara Clavero

RECON Online Working Paper  
2008/06  
On the ‘social Deficit’ of the European  
Integration Project and its Perpetuation  
through the ECJ-Judgements in Viking  
and Laval  
Christian Joerges and Florian Rödl

RECON Online Working Paper  
2008/07  
In Search of the European Public Sphere:  
Between Normative Overstretch and  
Empirical Disenchantment  
Hans-Jörg Trenz

RECON Online Working Paper  
2008/08  
The EU Constitutional Process: A Failure  
of Political Representation?  
Ben Crum

RECON Online Working Paper 2008/09  
Interests or Principles? EU Foreign Policy  
in the ILO  
Marianne Riddervold

RECON Online Working Paper  
2008/10  
Deliberating CFSP: European Foreign  
Policy and the International Criminal  
Court  
Nicole Deitelhoff

RECON Online Working Paper  
2008/11  
Some Indicators of the Democratic  
Performance of the European Union and  
How They Might Relate to the RECON  
Models  
Christopher Lord

RECON Online Working Paper  
2008/12  
Legitimate Political Rule Without a  
State? An Analysis of Joseph H. H. Weil-  
er’s Justification of the Legitimacy of the  
European Union Qua Non-Statehood  
Daniel Gaus

RECON Online Working Paper  
2008/13  
Media Coverage and National Parlia-  
ments in EU Policy-Formulation: De-  
bates on the EU Budget in the Nether-  
lands 1992-2005  
Pieter de Wilde

RECON Online Working Paper 2008/14  
Collective Identity Formation in the  
Process of EU Enlargement: Defeating  
the Inclusive Paradigm of a European  
Democracy?  
Zdzisław Mach and Grzegorz Pozarlik

RECON Online Working Paper 2008/15 Reconstituting Democratic Taxation in Europe: The Conceptual Framework Agustín José Menéndez	RECON Online Working Paper 2008/18 Gender Justice in the European Union: The Normative Subtext of Methodological Choices Cathrine Holst
RECON Online Working Paper 2008/16 Assessing Gender Democracy in the European Union: A Methodological Framework Yvonne Galligan and Sara Clavero	RECON Online Working Paper 2008/19 The Perception of the EU as an Emerging Security Actor in Media Debates on Humanitarian and Military Interventions (1990–2006) Cathleen Kantner, Amelie Kutter and Swantje Renfordt
RECON Online Working Paper 2008/17 The European Union's Enlargement Process and the Collective Identity Formation in Turkey: The Interplay of Multiple Identities Yaprak Gürsoy and Meltem Müftüler-Baç	RECON Online Working Paper 2008/20 Decision-Making Void of Democratic Qualities? An Evaluation of the EU's Foreign and Security Policy Anne Elizabeth Stie

Both the RECON publications series are published at ARENA, which also hosts and masters the RECON website at [www.reconproject.eu](http://www.reconproject.eu). The website includes a comprehensive overview of research activities, partner institutions, publications, events and news. ARENA moreover publishes the RECON Newsletter two to three times per year.

# Summary publications

TYPE	NUMBER
Monographs	2
Special issues of journals	2
Edited books	7
Journal articles	24
Book chapters	31
ARENA reports	6
ARENA working papers	25
RECON reports	3
Online working papers, RECON	20
PhD theses	1
Master theses completed on ARENA grants	4

Master theses written by ARENA-affiliated students are published in the ARENA report series. For a list, see page 41.

# People

## Erik O. Eriksen is appointed director

1 January 2008, Erik Oddvar Eriksen succeeded Morten Egeberg as director of ARENA. Eriksen has been at ARENA since 1998, initiating several large projects on democracy and political legitimacy of the EU. Erik Oddvar Eriksen is professor of political science, and has worked at the University of Tromsø and at the University of Bergen before he came to ARENA. He has also held the position as research director at the The Norwegian Research Centre in Organization and Management in Bergen (LOS-senteret). Eriksen is the academic coordinator of RECON, the EU-financed project on «Reconstituting Democracy in Europe».



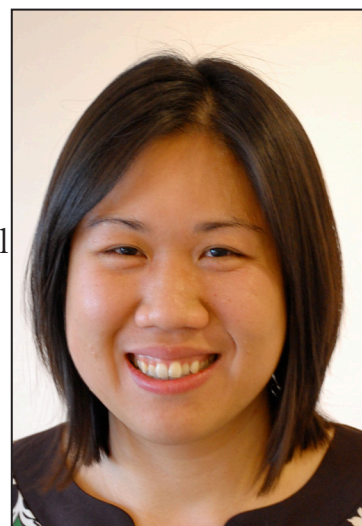
## New members of staff

### Meng-Hsuan Chou

Post-doctoral fellow

Meng-Hsuan Chou holds an MA in European Public Administration from Leiden University. Hsuan read the MPhil in European Politics and Society at St Antony's College, Oxford and completed her PhD titled "Historical Institutionalism and the Evolution of European Union's Asylum and Immigration Acquis (1992-2004)" at the Centre of International Studies, Cambridge University.

Her main areas of research include the institutionalisation of the "Europe of Knowledge", the role of ideas and interests in policy formulation, negotiation and implementation, EU asylum and migration policy cooperation, the external dimension of justice and home affairs, circular migration and the migration-development nexus. Her project, "Ideas and the European Research Area", examines the evolution of the European Research Area and seeks to identify the historical, structural and ideational factors that have facilitated and hindered the process of its institutionalisation. e historical, structurand ideational factors that have facilitated and hindered the process of its institutionalisation.





## Ian Cooper

Senior Researcher

Ian Cooper holds a Ph.D. in political science from Yale University, where the subject of his doctoral dissertation was subsidiarity in the European Union. His main fields of academic interest are constitutionalism, legitimacy and democracy in the European Union, international relations theory, and Catholic social philosophy.

A Canadian, he has held the positions of Postdoctoral Fellow at the Munk Centre for International Studies at the University of Toronto and Assistant Professor of International Relations at Mount Allison University. Before joining ARENA he was a Hoover Fellow at the Université Catholique de Louvain, Belgium.

Cooper is engaged in ARENA's long-term research project on «The Transformation and Sustainability of Political Order in Europe» (EuroTrans) specifically focused on «The constitutional-democratic dimension of political order.» Currently he is studying the evolving role of national parliaments within the European Union.



## Christer Gulbrandsen

PhD Fellow



Christer Gulbrandsen has been PhD fellow at ARENA from May 2008. He holds a PhD scholarship financed by the Faculty of Social Sciences at the University of Oslo.

Gulbrandsen holds a Master's degree in political science from the University of Oslo (2005). Since then, he has worked as a stagiaire in Brussels, taught in upper secondary school and been an ombudsman for school students and apprentices in Oslo. He has also held a variety of positions in political youth organisations at the local, regional and national level.





## Ida Hjelmæsæth

Senior Executive Officer

Hjelmæsæth came to ARENA in January 2008. Her main areas of responsibility are finance and personell management at ARENA, as well as general office coordination. She holds a master's degree in political science from the University of Oslo from 2007.

## Christopher Lord

Professor

Professor Christopher Lord is an outstanding and internationally acclaimed EU scholar who has set the mark in the study of democracy and the conditions of legitimacy of the emerging European political order. His extensive academic work over the last two decades is displayed in an impressive output of publications, including several monographs and co-authored books and a large number of refereed articles in leading international journals.

Lord's longstanding research field is the study of democracy and the conditions of legitimacy of the emerging European political order. He has also published extensively on topics such as the history of British relations to the European Communities, EU foreign policy, the political economy of The Monetary Union and Political Parties in the EU. At ARENA he has further plans for the study of democracy and the EU, such as investigating terms like "democratic deficit", EU's "capacity for democracy" and possibilities for performing a democratic "audit" for the EU. He is also starting a project on alternative legitimations available to the European Union.

Under the four headings of the EuroTrans project his main departure will be from work package 2, The constitutional-democratic dimension of political order. In addition, he takes part in the ARENA-coordinated project RECON as a leader of work package 3, "Representation and Institutional Make-up". Lord is particularly interested in approaches to evaluating the democratic performance of EU institutions, and within RECON he is organising a democratic audit.



# Kolja Raube

Senior Researcher

Kolja Raube studied Political Science and Public Law (including European and International Law) at the Philipps-University Marburg (Germany), the University of Saskatchewan (Canada) and University of Hamburg (Germany). He has been a visiting Student at the European University Institute (2005), Dr. phil at the University of Hamburg (2006), and research assistant at the University of Hamburg (2006–2008).



Kolja Raube is affiliated with ARENA's EuroTrans Project in 2008. Within the project, he looks into the emerging order of EU foreign policy. He has a temporary, one-year position at ARENA.

Raube's main fields of interests are the Common Foreign and Security Policy (CFSP), including its European Security and Defence Policy (ESDP) and the constitutional politics of the European Union. He has written his doctoral thesis on the constitutional foreign policy of the European Union (published at Nomos in 2007).

# Gro Stueland Skorpen

Communications Advisor

2008 saw the appointment of a communications advisor, Gro Stueland Skorpen. Skorpen oversees the ARENA publication series, manages the ARENA website and newsletter and coordinates events.

Skorpen is also ARENA's contact point for the media, and is overall responsible for the coordination and implementation of ARENA's communication efforts. Skorpen started out in the new position by creating a communications strategy for ARENA.

Skorpen holds a MA in Social Anthropology from the University of Oslo, and a BA in journalism and philosophy from City University, London. She has previously worked as a sub-editor for the publications Dagbladet and Ny Tid.



# Jarle Trondal

Professor

Trondal was awarded a doctoral degree in political science from University of Oslo from 2001. This thesis dealt with the administrative integration of EU institutions and domestic public administration through EU committees. He is currently professor in public administration and director of Centre for European Studies at University of Agder aside his affiliation to ARENA. Trondal participated in CONNEX with a particular emphasis on studying the European

Commission and subordinated EU-level agencies. He co-ordinates the research project «DISC: Dynamics of International Executive Institutions».

His fields of competence include the EU in general, the EU as a political system, administrative integration and transformation, the EU/EEA and Norway, the European Commission, EU committee governance.



# Frode Veggeland

Senior Researcher

Veggeland has a doctoral degree in political science from the University of Oslo (2004). Veggeland studies global and European governance and regulation, with a particular emphasis on the WTO, the EU and food and trade policies. He is a co-operating partner of the research project DISC: Dynamics of International Executive Institutions.

His fields of competence include the WTO and EU in general, food and trade policies, the EU/EEA and Norway, the European Commission, national and international regulation and administrative integration and transformation across different levels of government – from the national to the European and global levels.





## Geir Yggeseth

Senior Engineer

Yggeseth joined ARENA in 2008. His main responsibilities include the daily operation of ARENA's IT systems (Mac OS X and Windows), operation of other technical equipment including copy machines and printers, and IT support for ARENA's employees.

# All ARENA staff

### Director

Professor Erik Oddvar Eriksen

### Researchers

Post-doctoral fellow Meng-Hsuan Chou  
Senior Researcher Ian Cooper  
Professor Morten Egeberg  
Professor John Erik Fossum  
Senior Researcher Daniel Gaus  
Senior Researcher Åse Gornitzka  
Senior Researcher Cathrine Holst  
Professor Christopher Lord  
Senior Researcher Agustin José Menéndez  
Senior Researcher Espen D. H. Olsen  
Professor Emeritus Johan P. Olsen  
Senior Researcher Kolja Raube  
Research Professor Helene Sjursen  
Researcher Anne Elizabeth Stie  
Senior Researcher Ulf Sverdrup  
Research Professor Hans-Jörg Trenz  
Professor Jarle Trondal  
Senior Researcher Frode Veggeland

### PhD fellows – junior researchers

PhD fellow Jonathan Aus  
PhD fellow Christer Gulbrandsen

PhD fellow Maria Martens  
PhD fellow Marianne Riddervold  
PhD fellow Guri Rosén  
PhD fellow Pieter de Wilde

### Administrative staff

Administrative Director Ragnar Lie  
RECON Project Manager: Geir Ove Kværk  
Senior Executive Officer Ida Hjelvesæth  
RECON Project Advisor: Marit Eldholm  
Communications Advisor: Gro Stueland  
Skorpen  
IT support: Geir Yggeseth

### Research assistants

Martine Bonarjee  
Ane Kristine Djupedal  
Bjørn Tore Erdal  
Ola Grønning  
Andreas Heskestad  
Marte Lauvhjell  
Erik Ryen  
Mads Skogen  
Katrin Springsgut  
Nina Merethe Vestlund



## The student grant

The ARENA student grant was established in order to strengthen the research activity within ARENA's areas of priority, and also, to create interest in in the field of European studies.

The successful candidates are given a workspace at the ARENA premises for two semesters and are included into the academic activities at the centre. They also receive a grant (presently 20.000 NOK).

## ARENA students 2008

Martine Batre Bonarjee

“Primus inter pares? The Parliamentarisation and Presidentialisation of the European Commission: between European Integration and Organisational Dynamics” (ARENA Report 08/1)

Nina Fredrikke Meyer Stensholt

“Between Norms and Interests: EU Democracy Promotion in the Mediterranean Neighbourhood” (ARENA Report 08/2)

Andreas Heskestad

“Fra nasjonale enklaver til multinasjonale enheter? En kartlegging av europa-kommisjonens kabinetter 1995-2007” (ARENA Report 08/3)

Savino Ruà

“The Europeanization of the Ministry for Foreign Affairs in Finland” (ARENA Report 08/7)

Marte Lauvhjell: Iverksetting av EUs miljøpolitikk

# ARENA – Centre of European Studies

## Mandate statement

The University board decides the principles of rule and the mandate for ARENA. The board of the Faculty of Social Sciences determines the centre's budgets, approve the centre's annual accounts, and appoint the members to the board. The board of ARENA – Centre for European Studies have the following main tasks.

The board shall

- secure that the centre retains and further strengthens its position as one of the leading research communities on political integration and cooperation in Europe.
- approve the centre's overall research profile and its over-arching goals and strategies
- allocate the centre's funds, and also contribute to securing external financing for projects within the centre's research profile
- nominate candidates in recruitment processes based on the recommendation and preparation of the director
- ensure that the centre can contribute to tuition of students at various levels and in relevant fields of study
- ensure that the centre plays an active role in the public dissemination of knowledge of the processes of change in Europe

### The board's size and composition

The board consists of six members. The members are appointed for a four-year period. The board is composed within the following framework:

The leader shall be recruited from the Faculty of Social Sciences, but from outside the centre itself. The leader has a double vote in cases of equality of votes. Two (2) members are recruited amongst ARENA staff.

Three (3) representatives are recruited from beyond the faculty. At least two of these shall be recruited from beyond the University of Oslo.

The centre's administrative director is the secretary of the board.

### The day-to-day running of ARENA

The centre will be led by the research director, who with the administrative director makes up the centre's team of leaders. Other senior researchers can be associated with the team when needed. The main tasks of the leaders will be to

do with the development of the centre's research profile, the dissemination of research and other research-based activities, among these:

- the over-arching and long-term planning and prioritisation of the centre's research goals and strategies
- the promotion of quality and productivity; facilitating creativity, all with the aim of bringing ARENA's research community further
- facilitating dissemination of research-based knowledge; the centre's contribution to a well-informed public debate: and networking
- communication with other research groups and communities, nationally and internationally
- ensuring researchers have satisfactory material working conditions in the form of equipment and infrastructure, as well as securing funding.

**Approved by the Faculty board 24 November, 2003**

## The Board of Directors

### Chairman

Professor Aanund Hylland, Department of Economics - University of Oslo

### Board members

Professor John Erik Fossum, ARENA (staff representative)

Senior researcher Åse Gornitzka, ARENA (staff representative)

Professor Inger Johanne Sand, Department of Public and International Law - University of Oslo

Senior advisor Carlo Thomsen, Ministry of Government Administration and Reform

Deputy Director General Gry Høeg Ulverud, Ministry of Education and Research

Deputy member: Project Advisor Marit Eldholm, ARENA (staff representative)



# Finances

Income (in 1000 kroner)	
Balance previous year	1 847
University of Oslo	4 679
Norwegian Research Council (EuroTrans)	4 335
Norwegian Research Council (from the Ministry of Foreign Affairs)	1 000
Ministry of Foreign Affairs	1 000
Ministry of Government Administration and Reform	1 000
Ministry of Defence	641
The EU (incl Norwegian following funds)	2 874
Sum	<b>15 529</b>
incl transferred	17 376

Expenses (in 1000 kroner) (excl. rent)	<b>14 100</b>
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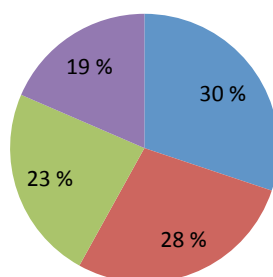
**2008**

■ University of Oslo

■ Norwegian Research Council

■ Ministeries

■ EU







For further information, please refer to  
[www.arena.uio.no](http://www.arena.uio.no)  
[www.reconproject.eu](http://www.reconproject.eu)